



## **Meeting of the Board of Directors**

**July 24, 2023 - 1:30 p.m.**

**THEA Headquarters  
1104 E. Twiggs Street  
First Floor Board Room  
Tampa, FL 33602**

For any person who wishes to address the Board, a sign-up sheet is provided at the Board Room entrance. Presentations are limited to three (3) minutes. When addressing the Board, please state your name and address and speak clearly into the microphone. If distributing backup materials, please furnish ten (10) copies for the Authority Board Members and staff. Any person who decides to appeal any decisions of the Authority with respect to any matter considered at its meeting or public hearing will need a record of the proceedings and, for such purpose, may need to hire a court reporter to ensure that a verbatim record of the proceedings is made, which record includes the testimony and evidence upon which an appeal is to be based.

### **I. Call to Order and Pledge of Allegiance**

### **II. Public Input/Public Presentations**

### **III. Consent Agenda**

#### **A. Approval of the Minutes from the June 26, 2023, Board of Directors Meeting**

#### **B. Replace Waterline at East Toll Plaza**

Approve the updated cost to complete the work from the amount of \$135,000 to \$173,138, and approve the change of the vendor from Webber Infrastructure Management to A-Stellar Property Maintenance and Landscaping, Inc.

### **IV. Discussion/Action Items**

#### **A. Planning & Innovation – John Weatherford, Committee Chair – *Anna Quinones, Project Manager***

A Project Development and Environment study (PD&E) will need to be performed for the US 301 corridor. The PD&E will be performed in close coordination with the county and FDOT due to the location of the corridor, US 301's Federal

designation, and the existing county plans. There are several items that need to be completed before and concurrent with the PD&E such as consistency with the county plans, community outreach, evacuation analysis, and economic impact analysis.

**1. US 301 Preliminary PD&E Support – WSP, \$475,000**

**Purpose:** This task is to develop the Scope of Services for the US 301 PD&E, update the Hillsborough County Community Plans, perform evacuation analysis, engage in initial public input from key public organizations (HOAs, Chambers, and other Organizations), and analyze the economic impact. These activities will begin before and finish concurrent with the official PD&E.

**Funding: Capital Budget - \$475,000**

**Action:** Request Board approval to execute a work order for WSP to complete preliminary PD&E services for the US 301 PD&E in the amount not to exceed \$350,000 and to execute a work order for the USF Center for Urban Transportation (CUTR) to perform the economic impact analysis in an amount not to exceed \$125,000.

**2. Economic Studies & Analysis, CUTR, \$125,000**

**Purpose:** To have CUTR perform the annual economic impact analyses on the entirety of the Selmon Expressway system. This task will include economic and business impact analysis for the THEA expressway system and the impact of the work program on the region.

**Funding: Capital Budget - \$125,000**

**Action:** Request Board approval to execute a work order for CUTR to perform Economic Studies and Analyses related to THEA, the existing system, and future system improvements in the amount not to exceed \$125,000.

**B. Operations & Engineering – Bennett Barrow, Committee Chair – Brian Pickard, P.E., Director**

**1. THEA Railroad (RR) Track Removal along Meridian Avenue**

**Purpose:** To provide all the labor, materials, equipment, and incidentals necessary to remove the THEA-owned RR tracks along Meridian Ave. and restore the area to provide adequate drainage and permanent ground cover. This includes the removal of the crossing electronics, signs, and tracks at Jackson, Kennedy, and Twiggs and connecting the multi-use path on the south side of Twiggs.

**Funding:** Capital Budget

**Action:** Request the Board:

a) Approve the selection of the lowest bid from Kimmins Contracting Corp. in the amount of \$2,710,650.00 for the removal of the THEA RR tracks along Meridian and restoration of the area.

<b>Firm</b>	<b>Amount</b>
Kimmins Contracting Corp	\$2,710,650.00
Granite Construction Company of California	\$3,169,619.00
Gonzalez and Sons Equipment, Inc.	\$3,378,595.00

b) Authorize and direct staff to negotiate and execute a contract with the lowest responsible bid firm. If negotiations are unsuccessful, staff shall negotiate with the next lowest bid firm. Contract is subject to review and approval of THEA General Counsel.

**2. East Selmon Resurfacing FY2023 Low bid Design/Build Contract Award**

**Purpose:** Design and construct resurfacing improvements at various locations on the eastern portion of the Selmon Expressway to remove and replace pavement that is showing signs of cracking and delamination.

**Funding:** Capital Budget

**Action:** Approve the selection of the lowest bid from C.W. Roberts Contracting, Inc. and authorize staff to negotiate and execute a contract with C.W. Roberts Contracting, Inc. in the amount of \$7,877,296.65 for designing and constructing pavement improvements at various locations on the eastern portion of the Selmon Expressway. Contract execution is subject to final review and approval of THEA General Counsel.

<b>Firm</b>	<b>Amount</b>
CWR Contracting, Inc.	\$7,887,296.65
Ajax Paving	\$8,164,138.31

**3. Construction Engineering Inspection (CEI) Services for the East Selmon Resurfacing FY2023 Design/Build Project**

**Purpose:** To procure CEI services for the East Selmon Resurfacing FY2023 Design-Build Project including all investigations, design, permitting, coordination, construction activities, and necessary approvals to complete the project.

**Funding:** Capital Budget

**Action:** Request the Board:

- a) Approve selection of Evaluation Committee ranking for CEI Services for the East Selmon Resurfacing FY2023 Design-Build Project.

<b>Firm</b>	<b>Total</b>
CONSOR Engineers, LLC	<b>1</b>
Keystone Civil, Inc	<b>2</b>
HDR Construction Control Corp	<b>3</b>

- b) Authorize and direct staff to negotiate and execute a contract with the highest-ranked firm for CEI Services for the design and construction of the East Selmon Resurfacing FY2023 project. If negotiations are unsuccessful, staff shall negotiate with the next highest-ranked firm. The contract is subject to review and approval of THEA General Counsel.

**V. Chairman – Vincent Cassidy**

**A. Acceptance of Board Member Evaluations of the Executive Director and General Counsel**

**VI. General Counsel – Amy Lettelleir, Esquire**

**A. Board Elections**

- Chairman
- Vice-Chairman
- Secretary

**VII. Staff Reports**

**A. Operations & Engineering – Brian Pickard, P.E., Director**

**B. Toll Operations – Gary Holland, Manager**

**C. Information Technology & Security – Shari Callahan, Director**

## **VIII. Executive Reports**

**A.** Executive Director – *Greg Slater, Executive Director*

- 1. Contract Renewals and Expirations**
2. Director’s Report

**B.** General Counsel – *Amy Lettelleir*

- 1. Legislative Update – 2023 Session**

**C.** Chairman – *Vincent Cassidy*

- 1. Upcoming Meetings**

- Committees of the Whole – August 14, 2023
- Board Meeting – August 28, 2023

**IX. Old Business**

**X. New Business**

**XI. Adjournment**

Tampa-Hillsborough County Expressway Authority  
Minutes of the June 26, 2023, Board Meeting  
1104 E. Twiggs Street  
Tampa, FL 33602

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The Tampa-Hillsborough County Expressway Authority held a public meeting at 1 p.m. on June 26, 2023, at THEA Headquarters, 1104 E. Twiggs Street in Tampa Florida. The following were present:

**ATTENDANCE**

**Board:**

Mr. Vincent Cassidy, Chairman  
Mr. John Weatherford, Secretary  
FDOT District Secretary David Gwynn, Member  
City of Tampa Mayor, Jane Castor, Member

**Staff:**

Greg Slater  
Amy Lettelleir  
Jeff Seward  
Brian Pickard  
Keisha Boyd  
Charlene Ponce  
Gary Holland  
Judith Villegas

Brian Ramirez  
Shannon Bush  
Toni Nhlapo  
Szabina Sznassey  
Emma Antolinez  
Frederick Pekala  
Tiana Hill

**Other:**

Jim Drapp, HNTB  
Tim Garrett, HNTB  
Sally Dee, Playbook  
Al Stewart, HNTB  
Snehal Ambare, CDM Smith  
Dusty Deitiker, CDM Smith  
Scarlett Sharpe, WSP  
Stefanie McQueen, HDR

Nathan West, Jacobs  
John Melendez, Tampa Electric  
Jon Stein, Rivero Gordimer  
Kim Ragon, Gallagher  
Chris Connelly, Gallagher  
John Generali, Wells Fargo  
Scott Armstrong, Parsons

**Call to Order and Pledge of Allegiance**

Chairman Cassidy called the meeting to order at 1:30 pm, followed by the Pledge of Allegiance.

**I. Public Input/ Public Presentations**

There were no public comments or presentations.

**II. Discussion/Action Items**

**A. Operations & Engineering – Bennett Barrow, Committee Chair – Brian Pickard, P.E.**

**1. Ferrovial Services Infrastructure, NKA Webber Infrastructure Management, Selmon West Extension Maintain all Highway and Aesthetic Lights for FY 2024**

Mr. Pickard presented an item requesting approval of a task order for Ferrovial Services Infrastructure, now known as Webber Infrastructure Management, to maintain all highway and aesthetic lights installed as part of the Selmon West Extension from the end of the Selmon Expressway just east of the Gandy Bridge to the eastern end of the Himes Bridge overpass. This is an add-on to the present contract and funding of \$174,239.20 will come from the Operations and Maintenance Budget.

He requested the Board to authorize the Executive Director to sign a task order for Ferrovial to maintain the highway and aesthetic lights installed as part of the Selmon West Extension Project during Fiscal Year 2024 for \$174,239.20

*The Chairman requested a motion for approval. Mr. Weatherford moved approval, seconded by Secretary Gwynn.*

*The motion passed unanimously.*

**2. Construction Engineering Inspection (CEI) Services for East Selmon Resurfacing FY2023 Project**

Mr. Pickard continued with an item to procure CEI services for the East Selmon Resurfacing FY 2023 Project.

He requested the Board to approve the recommendation of the Evaluation Committee to shortlist the top three (3) of five (5) Expanded Letters of Response submittals for this project to move forward to the next phase of procurement.

<b>Firm Name</b>
Conzor Engineering, LLC
HDR Construction Control Corp.
Keystone Civil, Inc.

*The Chairman requested a motion for approval. Mr. Weatherford moved approval, seconded by Secretary Gwynn.*

*The motion passed unanimously.*

**3. Change Order to Contract No. 0-02520 with The Middlesex Corporation for Designing and Building the East Selmon Slip Ramps, \$715,418.05 Capital Budget**

Mr. Pickard reviewed the change order request to reimburse Middlesex for extra work as follows:

Item	Reason	Amount
1	Ramp 2 additional slip lining of pipes - DB firm was required to inspect drainage at ramp 2 not included in the RFP as they are much newer than the ones called for in the RFP provide repair recommendations	\$370,186.60
2	Hurricane Ian Response- per specifications, they receive compensation for MOT and post-hurricane erosion control	\$ 33,045.98
3	Attenuator repairs - driver hit and damaged. Per specifications, THEA reimburses costs due to third-party damage	\$ 36,222.76
4	Box culvert repairs - RFP required the contractor to desilt, inspect, and make repair recommendations	\$291,615.79
5	Existing sheet pile wall conflict	\$ 3,699.74
6	Credit for reduction of column work	-\$ 19,352.82
	<b>Total</b>	<b>\$715,418.05</b>

He noted that items 1 and 4 were anticipated as part of the RFP. This change order results in total payments above the original contract of \$1,268,290.44 or 5.3%, adding no contract time adjustments will result from this change order.

The requested Board action is to authorize the Executive Director to sign a change order to the Middlesex Corporation in the amount of \$715,418.05.

*The Chairman requested a motion for approval. Mr. Weatherford moved approval, seconded by Secretary Gwynn.*

The Chairman asked for confirmation that these tasks and associated costs were expected. Mr. Slater noted that #1 and #4 were known repairs.

The Chairman asked if staff are aware of any other changes that will need to come to the Board. Mr. Slater advised that there are a couple of other items anticipated related to escalation and fuel and additives for materials. Mr. Pickard confirmed and noted there would be approximately \$880K in changes coming to the Board in October. These are change orders that encompass material escalation, fuel, and asphalt adjustments called for in the RFP.

There was a brief discussion about material factors, which are going down, and escalation being tied to the time at which materials were purchased rather than when the job was bid.



Secretary Gwynn provided some rationale on why this is done. It allows the contractor to bid a little more aggressively.

*The motion passed unanimously.*

**B. General Counsel – Amy Lettelleir, Esquire and Chris Connelly, Arthur Gallagher Insurance**

**1. Fiscal Year 2024 Commercial Property, Railroad and Crime Insurance**

Ms. Lettelleir presented an item to obtain Commercial Property, Railroad, and Crime Insurance Coverage for FY2024. Funding will come from the Operating Budget for a total of \$796,445.30.

The requested action is for the Board to authorize binding Commercial Property, Railroad, and Crime Insurance Coverage for FY2024.

Ms. Lettelleir introduced Chris Connelly and Kim Ragan from Arthur Gallagher Insurance to give a quick overview.

Mr. Connelly pointed out that THEA's current rates with Zurich are 25% less than the prior program in 2011, and that the cumulative savings are more than \$1,000,000 over 10+ years versus the prior program. He also reviewed the details of the program renewals. Ms. Ragan discussed the railroad track coverage, noting that once the tracks are removed, this coverage will no longer be needed.

The Chairman asked if the crime coverage refers to employee theft. Ms. Ragan replied in the affirmative. The Chairman also asked about cyber security insurance. Mr. Ragan noted that is through the Florida League of Cities.

The Chairman asked about the increase and whether that is a direct result of THEA's assets increasing by almost 5%. Mr. Connelly explained that the increase in assets put THEA into another category with different thresholds.

The Chairman clarified that he was referring to property. Mr. Connelly noted the increase is mostly due to inflation. Mr. Slater added that it's the value of assets that has increased.

Mr. Weatherford asked Mr. Connelly to what he attributes the 10% increase. Mr. Connelly responded that he attributes it to 1) the type of assets THEA has are not very vulnerable to wind, and 2) Zurich underwrites in a different way than other companies.

*The Chairman requested a motion to accept. Mr. Weatherford moved approval, seconded by Secretary Gwynn.*

*The motion passed unanimously.*

## C. Finance – Commissioner Cepeda, Committee Chair – Jeff Seward

### 1. Financial Audit Services

Mr. Seward introduced an item to procure annual financial auditing services and briefly discussed the process for procuring such services, which was recently changed by the Auditor General. An external review committee was formed, per the new process. Vice-Chairman Barrow served on that committee and Mr. Seward read the following into the record on his behalf:

*The Financial Audit Committee independently evaluated and ranked five candidates based on their approach to services, performance record, and overall qualifications. The evaluation emphasized the need for a company with a strong background in auditing expressway authorities, toll agencies, and serving transportation clients within the state of Florida. The highest-ranking firm was a Tampa-based company that has over four decades of experience, including recent clients such as Port Tampa Bay, Tampa Sports Authority, and the Tampa Bay Regional Planning Council. He thanked the other members of the committee for dedicating their time and energy on the THEA Financial Audit Committee.*

Mr. Seward then asked the Board to approve of the Selection Committee's number-one ranked firm, Rivero, Gordimer & Company, P.A., to provide annual financial auditing services. He also asked the Board to authorize and direct the Executive Director to negotiate with the number one ranked firm, Rivero, Gordimer & Company, P.A., to provide annual financial auditing services. If negotiations are unsuccessful, the Executive Director shall negotiate with the number two-ranked firm. The contract is subject to review and approval of General Counsel.

*The Chairman requested a motion for approval. Mr. Weatherford moved approval, seconded by Secretary Gwynn.*

*The motion passed unanimously.*

### 2. Budget – Fiscal Year 2024 (July 1, 2023, to June 30, 2023)

Mr. Seward gave a quick overview of the FY24 budget by highlighting the following:

- Toll revenue increased by 14.38%
- Expenditures increased by 9.13%
- FY24 Capital Improvement Program is fully funded.
- Projected to increase long-term Capital Improvement Program Fund by \$64.7M (close of FY24)
- Estimated Debt Service Ratio of 2.67 at close of FY24 (estimated to end FY23 at 2.34)

He also pointed out the changes that have occurred since the Board workshop.

- Due to FY23 underspending in some key categories we were able to:
  - Reduce \$288,816 of previously FY24 budgeted line items
  - Absorb new Florida Retirement System increases due to recent legislation of \$260,000
  - Absorb new property insurance increases of \$105,553
- Expenditures increased by 8% versus 9.14%
- FY24 Capital Improvement Program is fully funded.
- Projected to increase Capital Improvement Program Fund now \$65.075M from \$64.7M (close of FY24)
- Estimated Debt Service Ratio now of 2.72 from 2.67 at the close of FY24 (estimated to end FY23 at 2.34)
- Revenues are unchanged.

He provided a final budget summary and noted that, Pursuant to Section (3) of FS 189.016, Uniform Special District Accountability Act, THEA is obligated to adopt, by Resolution, its FY2024 budget.

Mr. Seward requested Board approval of Resolution No. 672 adopting THEA's FY2024 budget, and read the following into the record:

RESOLUTION NO. 672 A RESOLUTION OF THE TAMPA-HILLSBOROUGH COUNTY EXPRESSWAY AUTHORITY (THE "AUTHORITY") APPROVING A BUDGET; MAKING APPROPRIATIONS FOR ALL OPERATING, MAINTENANCE AND ADMINISTRATION EXPENSES; MAKING APPROPRIATIONS FOR REPLACEMENT/RENEWAL AND ENHANCEMENT/CAPACITY CAPITAL IMPROVEMENT PROJECT EXPENSES FOR THE FISCAL YEAR BEGINNING ON JULY 1, 2023 AND ENDING ON JUNE 30, 2024 PRESCRIBING THE TERMS, CONDITIONS AND PROVISIONS WITH RESPECT TO THE ITEMS OF APPROPRIATION AND THEIR PAYMENT; AND PROVIDING AN EFFECTIVE DATE.

He reported on total fiscal year revenues, operating expenditures, and capital expenditures. Staff recommends approval of Resolution No. 672.

***The Chairman requested a motion for approval. Mr. Weatherford moved approval, seconded by Secretary Gwynn.***

The Chairman asked about the replacement and renewal line item in the FY2023 Amended Budget and what that number was before it was amended. Mr. Seward responded that was not amended, it was only the OM&A that was amended.

The Chairman asked if the investment income changes were all interest rate related. Mr. Seward responded in the affirmative.

Mr. Weatherford asked for clarification on what “fully funded” means in this context. Mr. Seward stated it means THEA has enough revenue to cover it.

*The motion passed unanimously.*

**3. Adoption of THEA Work Program (FY2024)**

Mr. Seward briefly discussed the Capital Work Program, noting the six-year cumulative total, which includes preservation, replacement, and renewal, as well as enhancement capacity, is \$927,015,665. The Capital Work Program consists of preservation and enhancement projects that will increase the safety, operations, and reliability of the THEA facilities. The Work Program consists of the existing fiscal year, budget year, and four planning years.

He requested that the Board approve the Capital Work Program.

*The Chairman requested a motion for approval. Mr. Weatherford moved approval, seconded by Secretary Gwynn.*

*The motion passed unanimously.*

**III. Consent Agenda**

- A. Approval of the Minutes from the April 24, 2023, Board of Directors Meeting, and the May 8, 2023, Board Workshop**
- B. Approval of the 2024 Proposed Board Meeting Schedule**
- C. Waterline replacement at East Toll Plaza, Ferrovial Services Infrastructure, NKA Webber Infrastructure Management, \$135,000**
- D. Gandy Speed Curve Warning Signs, Ferrovial Services Infrastructure, NKA, Webber Infrastructure Management, \$66,000**
- E. Approval of Annual Ongoing Task Work Orders – FY2024**
  - 1. ArcGIS Support, HNTB, \$99,980
  - 2. SWE Tendon Inspection Support, HNTB, \$75,005
  - 3. ITS Management Support, HNTB, \$326,992
  - 4. Landscape/Hardscape Asset Maintenance Support, HNTB, \$76,999
  - 5. Roadway Maintenance Support, HNTB, \$133,984
  - 6. Bridge Inspection Support, HNTB, \$112,985
  - 7. ITS Maintenance, TransCore, \$168,000
  - 8. FY24 Bridge Inspection, Burgess & Niple, \$630,000
  - 9. Misc. Permitting Support, HNTB, \$92,994
  - 10. THEA Facilities Support, HNTB, \$61,989
  - 11. THEA Project Management Staffing Support, HNTB \$149,994
  - 12. Toll Operations Support, HNTB, \$119,984
  - 13. THEA Biennial Inspection, HNTB, \$109,990
  - 14. GEC Program Support, HNTB, \$491,992

15. Bridge Management Program, HNTB, \$76,997
16. Roadway Management Program, HNTB, \$76,997
17. ACCS Implementation Support, HNTB, \$51,970
18. Office Remodeling Support, HNTB, \$50,979
19. East Selmon Project, Development, and Environment Constructability Support, \$74,990
20. Work Program Annual Support & CPMP program enhancement, WSP, \$250,000
21. Grant Tracking and Submittal Support, WSP, \$250,000
22. Grant Application Support, RS&H, \$250,000
23. Strategic Planning and Policy, WSP, \$150,000
24. Annual Sketch Analyses, WSP, \$200,000
25. Project, Development, and Environment Support Services, HDR, \$225,000
26. Trail Enhancements Planning Support, WSP, \$200,000
27. Community Enhancements Planning Support, WSP, \$50,000
28. Trail & Community Enhancements (Underpasses), HDR, \$100,000
29. Pedestrian Safety Analysis, HNTB, \$100,000
30. Resiliency & Sustainability, WSP, \$100,000
31. Resiliency & Sustainability, HNTB, \$80,000
32. Traffic Modeling and Support, WSP, \$250,000
33. Downtown Traffic & Modeling Support, RS&H, \$150,000
34. Integrated Data System Development & Management & KPI Development, WSP, \$275,000
35. Data Management Development & Performance Measurement, CUTR, \$250,000
36. Intelligent Decision Support System (IDSS) & Data Management, HNTB, \$325,000
37. Alternate Fuels, HNTB, \$85,000
38. ITS America CAV Deployer Task Force, ITS America, \$100,000
39. CV & Emerging Technologies – ITS/Ops/Peer Agency Collaboration, HNTB, \$150,000
40. Emerging Technology Support, Yunex, \$100,000
41. Multi-Modal ITS (MMITSS) Support, HNTB, \$76,000
42. Trend Analysis, CUTR, \$120,000
43. Sketch Analysis T&R, Stantec, \$200,000
44. Annual T&R, Stantec, \$120,000
45. Traffic Modeling & Analysis, HNTB, \$90,000
46. GPC – General Planning Support, WSP, \$150,000

***Chairman Cassidy requested a motion to approve the consent items. Mr. Weatherford moved approved, seconded by Secretary Gwynn.***

***The motion passed unanimously.***

#### **IV. Executive Reports**

**A. Executive Director – *Greg Slater, Executive Director***

**1. Contract Expiration**

Mr. Slater advised that one contract is expiring – the Lochner PD&E contract.

**2. Director’s Report**

Mr. Slater provided an update on Communications. He reported that last week, the Hillsborough County BOCC agreed in a 7-0 vote to endorse a PD&E to extend the expressway down the 301 corridor. He noted the 18 press instances that resulted from this action, including an endorsement from the Tampa Bay Times Editorial Board. There were a lot of positive results on the Gandy after study, and continuing positive coverage on the CV Pilot. He thanked the Board for its support as THEA works toward the future.

He also reported on the following:

- THEA has submitted its list of performance measures to the FTC, all of our numbers are trending in the right direction.
- As part of the Strategic Blueprint implementation, 24 key items have been identified for delivery in FY24 ranging from major project awards to advertising for our tolling systems, to key foundational efforts in data and analytics to policies for the Board to consider for adoption.
- We are in the process of laying out KPIs that will allow us to track financials, business efficiencies, and delivery of our systems.

Finally, Mr. Slater introduced Toni Nhlapo, Procurement Coordinator; Tiana Hill, Business Operations Manager for Toll Operations; Keisha Boyd, THEA’s new Director of Strategy, Communications, and Community Engagement.

**B. General Counsel – *Amy Lettelleir***

Nothing to report.

**C. Chairman – *Vincent Cassidy***

**1. Upcoming Meetings**

- Committees of the Whole – July 10, 2023 – Cancelled
- Board Meeting – July 24, 2023
- Committees of the Whole – August 14, 2023
- Board Meeting – August 28, 2023

**V. Old Business**

No old business.

**VI. New Business**

No new business.

**VII. Adjournment**

With no further business, the meeting adjourned at 2:32 pm.

**APPROVED:** \_\_\_\_\_

**Chairman: Vincent Cassidy**

**ATTEST:** \_\_\_\_\_

**Secretary: John Weatherford**

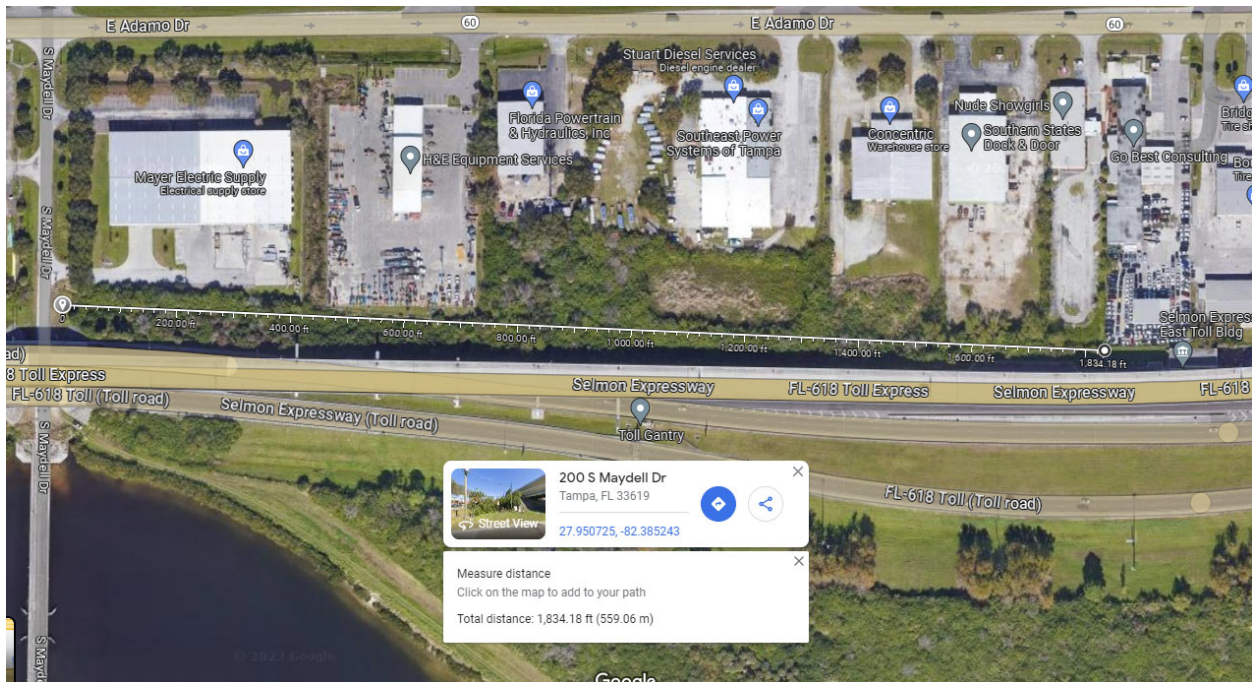
**DATED THIS 24<sup>th</sup> DAY OF JULY 2023.**

DRAFT

# Tampa Hillsborough Expressway East Toll Plaza Waterline Replacement Project

## Request for Proposal

Please provide a lump sum price proposal to clear, grub, remove existing waterline, furnish and install a new water service line located along the north side of the WB lanes of the Selmon Expressway from the existing water meter box at address: 200 Maydell St. (27.95044336189197, -82.37956611901343) to the East Toll Plaza Admin. Bldg. (27.95044336189197, -82.37956611901343). Positive ditch drainage per original design must be maintained. It is anticipated the existing L/A ROW fence will need to be removed and replaced to perform this work. Include pricing to establish turf in disturbed areas. Temporary erosion and sediment control measures should be installed as needed.



### Anticipated Estimated Quantities:

Ditch Clearing of Large Vegetation, Ditch Width up to 15': 1,850 LF

3" Diameter HDPE Pressure Pipe for Potable Water with required fittings: 1,900 LF

Remove and Replace Fencing, FDOT Type B, 5.1-6.0', Standard: 1,850 LF

Area of turf establishment: 2040 SY

Sediment Barrier: 100 LF

NOTE: Contractor shall verify all quantities.





# Estimate

A-Stellar  
 P.O. Box 398  
 Safety Harbor, FL 34695  
 Office Phone: (727)827-2981  
 Mobile Phone: (813)270-9637  
 a-stellar1@hotmail.com

**Estimate Number:** E230620408  
**Estimate Date:** 06/20/2023  
**Payment Terms:** Payment 30 days after invoice date  
**Estimate Amount:** 173,137.50  
**Created By:** Matthew Shinn

**Bill To**  
 Tampa-Hillsborough County Expressway Authority  
 1104 East Twiggs Street  
 Suite 300  
 Tampa, FL 33602

**Ship To**  
 Tampa-Hillsborough County Expressway Authority  
 1104 East Twiggs Street  
 Suite 300  
 Tampa, FL 33602

Item #	Item Name	Quantity	Unit Price	Total
2883	Tampa Hillsborough Expressway East Toll Plaza Waterline Replacement Project Lump Sum	1.00	173,137.50	173,137.50

**Comments:**

Tampa Hillsborough Expressway East Toll Plaza Waterline Replacement Project:

Subtotal: \$ 173,137.50  
**Estimate Amount \$ 173,137.50**

**Description:**

Provide a lump sum price proposal to clear all vegetation in the work area by means of forestry mulch head. Mulch will then stay in place to act as erosion control, remove existing waterline, furnish and install a new water service line located along the north side of the WB lanes of the Selmon Expressway from the existing water meter box at address: 200 Maydell St. (27.95044336189197, -82.37956611901343) to the East Toll Plaza Admin. Bldg. (27.95044336189197, -82.37956611901343). Positive ditch drainage per original design must be maintained. It is anticipated the existing L/A ROW fence will need to be removed and replaced to perform this work. Include pricing to establish turf in disturbed areas. Temporary erosion and sediment control measures should be installed as needed.

- Ditch Clearing of Large Vegetation, Ditch Width up to 15': 1,850 LF
- 3" Diameter Schedule 80 PVC Pressure Pipe for Potable Water with required fittings: 1,900 LF
- Remove and Replace Fencing, FDOT Type B, 5.1-6.0'; Standard: 1,850 LF
- Area of turf establishment: 2040 SY
- Sediment Barrier: 100 LF



June 12, 2023

Tampa-Hillsborough Expressway Authority  
ATTN: Brian W. Pickard, Director of Expressway Operations  
1104 East Twiggs Street, Suite 300  
Tampa, Florida 33602

RE: C/O Proposal – East Toll Building water line Replacement

Brian:

Please accept this pricing proposal for the East Toll Building water line Replacement. Work consists installation of 1,900 LF (+-) of 3" Diameter Schedule 80 PVC Pipe for Potable Water with required fittings. Ditch Clearing of Large Vegetation, Ditch Width up to 15'. Remove and Replace Fencing, FDOT Type B, 6.0', Standard: 1,850 LF. Reestablish turf areas as needed. Price for replacement includes all needed material and labor. Does not include getting any permits if required to perform the work.

The work will be accomplished per THEA's Request.

The cost for the proposed work \$ 184,800.00

Please call me at 813-250-3616 with any questions or concerns.

Thanks,

A handwritten signature in blue ink, appearing to read "Scott Chase", written over a light blue circular stamp.

Scott Chase

Project Manager

Webber Infrastructure



# TURTLE INFRASTRUCTURE

## PARTNERS

MILLING CLEAN-UP GUARDRAIL MOWING

SERVING FLORIDA

<b>To:</b>	Brian Pickard Director of Operations and Engineering Tampa Hillsborough Expressway Authority	6/28/2023
<b>Project Name:</b>	<b>THEA Waterline Replacement</b>	813-272-6740 brian.pickard@tampa-xway.com
<b>Location:</b>	<b>Crosstown</b>	Quoted By Greg Cecil g.cecil@tip-fl.com

BID		THEA Waterline			
Item #	Description	UM	QTY	UNIT PRICE	TOTALS
1	Mobilization	LS	1.000	\$6,300.00	\$6,300.00
2	MOT	LS	1.000	\$2,149.00	\$2,149.00
3	Clearing	LS	1.000	\$14,700.00	\$14,700.00
4	Brazilian Spraying	LS	1.000	\$2,800.00	\$2,800.00
5	Fence Removal	LF	1,900.000	\$4.20	\$7,980.00
6	Fence Install	LF	1,900.000	\$38.36	\$72,884.00
7	Waterline Removal	LF	1,900.000	\$2.80	\$5,320.00
8	Waterline Install	LF	1,900.000	\$24.25	\$46,075.00
9	Testing	LS	1.000	\$1,849.40	\$1,849.40
10	Restoration & Sod	LS	1.000	\$36,498.00	\$36,498.00
					<b>\$196,555.40</b>

Quote Good for 30 Days



**TAMPA HILLSBOROUGH EXPRESSWAY AUTHORITY**  
**TASK WORK ORDER: US 301 PLANNING AND PRELIMINARY PD&E SERVICES**  
**SCOPE OF WORK**  
**DRAFT: JULY 2023**

## Overview

Hillsborough County continues to see significant growth in South County, resulting in increases in traffic growth and crashes. In partnership with the Florida Department of Transportation (FDOT) and Hillsborough County, THEA intends to evaluate the potential for a toll road extension from the Selmon Expressway south towards Big Bend Road. US301 planning activities, community coordination and Project Development and Environment (PD&E) efforts are programmed in the FY 24 THEA Work Program to evaluate feasible toll road alternatives. Additional support will be provided utilizing specialized experts to assess resiliency and evacuation impacts and benefits resulting from the US301 toll road facility.

## Services to be Performed

### *Transportation Planning Services*

The CONSULTANT, as part of the Miscellaneous Planning & Traffic Services Consultant Services contract for THEA, will provide transportation planning and engagement services for the evaluation of a toll road along US301 from the Selmon Expressway to Big Bend Road. Prior to initiating a PD&E, THEA will engage agency partners and stakeholders to identify preliminary project assumptions and ensure planning consistency. Planning services may include, but not be limited to:

- PD&E scope development and coordination
- Preliminary and strategic stakeholder and community engagement activities and advisory
- Agency and elected official briefings and coordination
- Transportation assessments and preliminary corridor planning
- Community planning reviews and reports
- Conceptual development, cost estimate activities and phasing
- Project implementation, funding and financing analysis
- GIS, mapping and project visualization
- Development of project materials and presentations
- Meeting attendance and preparation as needed
- PD&E staff services in process advisory, technical and documentation review

THEA will make task assignments, review deliverables, and provide management of work assignments. THEA staff will provide all information and data needed in order to conduct studies, as available.

### **Deliverables may include:**

- Corridor or project sketch design
- Community involvement materials
- Summary fact sheet (s) and PowerPoint slides



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- Mapping and graphics

### ***Community Engagement***

The Consultant team will provide on-call engagement services to THEA planning staff as needed to quickly assess and respond to community needs on initiating the US 301 planning process and Project Development and Environment (PD&E) study. WSP will support THEA in engaging partner agencies and the planning process to engage community plans and consistency with partner planning efforts. As part of the WSP team, Playbook Public Relations will provide strategic public and community relations, marketing, digital strategies, social media, influencer relations, and development of strategic alliances and partnerships. Playbook Public Relations will develop a custom-tailored communications package which include public relations, community relations and grass roots and grass tops outreach. This will include the following areas of work effort, as needed:

#### **Research and outreach:**

- Create strategic coordination plan to identify key stakeholders, agencies, key businesses, HOAs, and Chambers of Commerce.
  - Design a community relations strategy with the goal of creating 3rd party advocates.
- Participate in internal and external planning meetings.

#### **Community Grassroot Community Outreach:**

- Identify involvement opportunities.
- Conduct small strategic stakeholder meetings as needed.
- Conduct stakeholder coordination and project or study engagement as needed.
- Prepare team for community town hall meeting, civic meetings, and other one-on-one presentations.
- Insight and introductions related to key community leaders.
- Engaging and leveraging chambers of commerce, media, elected officials, and community stakeholders.

#### **Public Relations:**

- Development of materials including letters, briefs, backgrounders, and key messages.
- Develop a project website.
- Orchestrate photography and video plan to engage via social channels and the media.
- Create public and media relations pitches and activations.



**TAMPA HILLSBOROUGH EXPRESSWAY AUTHORITY**  
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- Media insight and outreach for key broadcast, print, and online outlets.
- Development of region-specific media materials including briefs, backgrounders, and key messages to support overarching communication objectives.
- Orchestrate media lists, monitor editorial, and share opportunities as they arise.
- Schedule and brief THEA spokespeople for media interviews.
- Press release writing.
- Timely reporting on media coverage, community mindset and project status.
- Deliver monthly reports detailing all initiatives, results, insights, and feedback.

**Scheduled Public Meetings:**

Playbook will actively support, on an as needed basis, THEA and the PD&E team in conducting various public meetings, which may be conducted during weekends or after normal working hours. Playbook will support the WSP in preparation, scheduling, attendance, note taking, documentation, and follow-up services for each meeting, which may include:

- Project Kick-off Meeting(s)
- Presentations to Local MPO's (includes associated technical and citizen committees, as applicable)
- Coordination Meetings with Key Agencies
- Corridor Workshop(s) or Public Informational Meeting(s)
- Alternatives Public Information Meeting(s)
- Additional Coordination and Consensus Building Meeting(s)
- Community / Stakeholder small group meetings
- Other Public and Agency Meetings or informal meetings

***\*Not including PD&E Public Hearing activities.***

***Resiliency and Evacuation Analysis***

As part of the US 301 preliminary PD&E services, Brian Wolshon will provide domain-specific, expert support to assess expected benefits and enhancements to evacuation and regional transportation resilience. The goal of the work effort is to provide documented data sources, analysis methods, interpretations, and conclusions to the assessment in parallel with the WSP planning services. Mr.



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Wolshon will provide two specialized assessments, including along US301 and accessing MacDill Airforce Base. Specific task items include:

- High-level traffic model(s) to demonstrate anticipated/potential amounts of evacuation and/or diversionary traffic that could use the extension.
  - Four traffic model scenarios to reflect traffic generated by Category 1, and 3 storm conditions as well as a incident closing I-75 and a fourth, “baseline,” to reflect a “do nothing” condition for comparison.
  - Volume data would come FDOT historical and/or projected counts as well as directly from (or estimated from) studies by WSP to assess operational configurations and control conditions associated with a planned evacuation.
- Assessment and interpretation of the model output data.
  - Review of model output could include both qualitative and quantitative assessments of scenarios, such as clearance time changes and travel speed/time to show delay, congestion and travel times changes within the corridor under various sets of conditions.
- Attendance and participation with consultants and public officials involved in this effort.
  - Based on the needs of the project the effort could in-person meetings in the Tampa area. These could be used to work directly with WSP and/or THEA staff during development work and preparation of the report. It could also be used to meet with public officials to discuss the project and/or publicly present the findings of this effort.
  - The goal would be to use these to increase level of support from among area transportation agencies (FDOT, counties, cities, MPOs, etc.) and help the public better understand the contributions and value of the project.

**Deliverables to include:**

Documentation of the results describing the findings of, conclusions drawn from, and (where appropriate) recommendations for the application of the results.

- Based on the findings of the analyses, a report of findings will be prepared to describe and highlight the key findings and conclusions of this effort. The final report would be developed in in two stages; a first draft submitted to WSP and THEA for comments and editorial suggestions, then a revised final version that addresses comments to the initial draft.
- Report will focus on discussion from the standpoint of enhanced regional transportation resilience to highlight broader benefit to areas communities.

**General Management Services**

The Consultant will attend staff and Board meetings, as well as agency and stakeholder meetings as requested. WSP will develop materials for meetings with the Board, public, and stakeholders as needed. Specific materials may include, but not be limited to fact sheets and handouts, presentations, displays,



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mapping, reports, and any other materials needed for technical or Board meetings, public engagement, and stakeholder coordination. In addition to production, work efforts may relate to technical and planning review of projects, operational and prioritization processes, and a projects plan. The Consultant team will also provide Board and agency presentations as needed on resiliency and evacuation analyses.

## **Schedule**

The anticipated Period of Performance start date for the tool development is July 1, 2023 and expected to terminate June 30, 2024 to provide services.

## **Estimate of Work**

This effort is bill rate, not to exceed \$350,000. Attachment A provides the estimate of work.



ATTACHMENT A: ESTIMATE OF WORK

Task Work Order: TSD  
 Project Manager: Bob Rey  
 Contract Number: F00815-WSP  
 Project Description: US101 Pre-PO&E Planning, Technical and Outreach Support  
 Completion Date: 10-31-23

Tasks	Project Manager	Senior Engineer	Chief Engineer	Engineer	Landscape Architect	Landscape Architect	Senior Planner	Senior Planner	Senior Planner	Senior Planner	Senior Planner	Chief Planner	Planner	Planner	Designer	Staff Hours by Activity	Burdened Cost by Activity
Loaded rates based on averaged total rate per classification with overhead, load fee, and PDM	\$271.18	\$258.88	\$290.93	\$89.32	\$139.84	\$168.23	\$182.05	\$153.62	\$162.79	\$168.14	\$163.05	\$249.40	\$115.41	\$103.64	\$125.77		
<b>Sketch Planning Support Services</b>																	
Pre-PO&E Planning and Technical Services		24	90	32	12	18	110	122	40	24	10	24	40		14	580	\$39,297.10
Community Planning			32				52	60		60			32		24	260	\$43,492.76
<b>General Management Services</b>																	
Project Management/Consultation/Overnight	22															22	\$7,197.96
<b>Total Staff Hourly Classification</b>	22	24	122	32	12	18	162	182	40	84	10	24	72	0	38		
<b>Total Staff Cost (Unburdened) by Classification</b>	\$7,197.96	\$5,013.12	\$31,113.66	\$2,858.24	\$1,678.08	\$2,884.14	\$29,166.16	\$27,208.64	\$7,311.60	\$14,123.76	\$1,680.50	\$5,987.04	\$8,309.32	\$6.00	\$4,703.20		

WSP Total \$149,987.82  
 Resilience Specialist (Brian Workman) \$100,000.00  
 Engagement Specialist (Playbook Public Relations) \$100,000.00  
**TOTAL \$349,987.82**

**Playbook Public Relations Fee Estimate: US 301 Pre-Planning and PD&E Support**

<b>Tasks</b>	<b>Project Manager</b>	<b>Senior Public Engagement Director</b>	<b>Public Engagement Specialist</b>	<b>Web Designer</b>	<b>Total</b>
	\$275	\$225	\$175	\$150	
Research and Outreach	20	20	10	0	50
Community Grassroot Community Outreach	50	40	25	0	115
Public Relations	40	50	25	0	115
Scheduled Public Meetings	25	25	15	0	65
Web Design/email	24	9	10	60	105
<b>TOTAL Hours</b>	<b>159</b>	<b>144</b>	<b>85</b>	<b>60</b>	
<b>TOTAL Cost</b>	<b>\$43,725</b>	<b>\$32,400</b>	<b>\$14,875</b>	<b>\$9,000</b>	<b>\$100,000</b>

Brian Wolshon: US301 Resiliency Modeling Analysis

\$250.00

	Task Description	Estimated Hours	Estimated Fee	
<b>Selmon Expressway US-301 Extension Evacuation and Incident Diversion Analysis</b>	<b>Phase 1 - Data Acquisition and Traffic Modeling</b>	Data acquisition	12	\$3,000.00
		Scenario development	12	\$3,000.00
		Origin-destination assumption forecast	12	\$3,000.00
		Routing and traffic management	12	\$3,000.00
		Performance measure selection	8	\$2,000.00
		<b>Phase Total</b>	<b>56</b>	<b>\$14,000.00</b>
	<b>Phase 2 - Analyses and Interpretation</b>	Review, organize, collate findings	12	\$3,000.00
		Comparison of scenario MOPs	16	\$4,000.00
		Assessment of relative differences	16	\$4,000.00
		Interpretation of conditions	16	\$4,000.00
	<b>Phase Total</b>	<b>60</b>	<b>\$15,000.00</b>	
	<b>Phase 3 - Documentation</b>	Description of problem, need, and goal	4	\$1,000.00
		Description of methods, data, and MOPs	12	\$3,000.00
		Summary primary findings and notable observations	12	\$3,000.00
		Draft of conclusions and potential application/recommendation(s) of results	24	\$6,000.00
Edit, revise and submit final draft		12	\$3,000.00	
<b>Phase Total</b>		<b>64</b>	<b>\$16,000.00</b>	
<b>Option - Travel and Meetings (as needed)</b>	(2 day trip)			
	Meeting/Labor/Travel time	16	\$4,000.00	
	Airfare		\$400.00	
	Per diem and parking		\$150.00	
	Rental vehicle/fuel		\$150.00	
Hotel		\$400.00		
<b>Total (two trips)</b>			<b>\$10,200.00</b>	
<b>MacDill Airforce Base Resiliency Analysis and Impacts</b>	<b>Phase 1 - Scope, Goal, and Parameter Definition</b>	Context and scope definition	12	\$3,000.00
		Description of problem, need, and goal	4	\$1,000.00
		Description of methods, data, and MOPs	8	\$2,000.00
		Assessment of existing governance, policies, and leadership	12	\$3,000.00
		Assess existing policies and practices to enhance/promote resilience (gaps ID and policy recommendation)	8	\$2,000.00
		Past event history and ability to advance/improve/innovate	16	\$4,000.00
		Stakeholder identification and engagement	16	\$4,000.00
		<b>Phase Total</b>	<b>76</b>	<b>\$19,000.00</b>
	<b>Phase 2 - Assessment and Analyses</b>	Risk assessment	12	\$3,000.00
		Continuity of operations	12	\$3,000.00
		Social and community impact assessment	7	\$1,800.00
		Economic impact assessment	12	\$3,000.00
		Information and communication impact assessment	16	\$4,000.00
		Assess sustainability and adaptability for applicable constraints/considerations	8	\$2,000.00
	Recommend for potential training, education, professional development to maintain/enhance resilience.	8	\$2,000.00	
<b>Phase Total</b>	<b>75.2</b>	<b>\$18,800.00</b>		
<b>Phase 3 - Documentation</b>	Summary primary findings and notable observations	8	\$2,000.00	
	Draft of conclusions and potential application/recommendation(s) of results	8	\$2,000.00	
	Edit, revise and submit final draft	12	\$3,000.00	
<b>Phase Total</b>			<b>\$7,000.00</b>	

Not to Exceed Total

\$55,200.00

\$44,800.00

\$100,000.00 Contract Not to Exceed Total

## **Task Work Order: US 301 Economic Study and Analysis**

### **Vendor: Center for Urban Transportation Research**

The objective of this task work order (TWO) is to have the USF Center for Urban Transportation Research (CUTR) perform the economic and business impact analysis for the US 301 Corridor PD&E Study. Under this TWO, CUTR will:

- Assess the impact that the project will have on businesses and residencies located along US 301 and those immediately adjacent.
- Determine the impact that not building the project will have on the local business and residential community.
- Estimate the construction and operating expenditure impacts of the proposed investment to Hillsborough County and the rest of the state of Florida.
- Study and identify construction mitigation activities.

#### **Detailed Tasks**

##### **Task 1: Project Management**

- 1.1** CUTR will arrange and facilitate a project initiation meeting with designated representatives of THEA to clarify project expectations, establish appropriate lines of communication, identify what data exist, and identify what additional data may be required in order to perform the analysis, and determine the scope and scale of impacts to be estimated.
- 1.2** CUTR will collaborate with designated THEA representatives to discuss and determine geographic areas from which input data will be collected.
- 1.3** CUTR will conduct progress meetings with designated representatives of THEA.

##### **Task 2: Data Collection**

- 2.1** CUTR will obtain from THEA current and forecasted travel conditions with and without the facility improvements to identify the split of local and pass-through traffic along the impact area.
- 2.2** CUTR will obtain and use publicly available and third-party residential housing and household datasets to study traffic flow patterns.
- 2.2** CUTR will obtain and use publicly available and third-party industry and business datasets to obtain business activity levels data (e.g., number of establishments, employment, and sales).
- 2.3** CUTR will analyze the data for use as input to Task 3 impact modeling.

##### **Task 3: Data Analysis and Impacts Estimation**

- 3.1** CUTR will validate all data and develop the approach to estimate all relevant economic and business impacts.
- 3.2** CUTR will calculate the economic and business impacts associated and will report the impacts in terms of changes in employment, income and business sales, and fiscal impacts. These impacts will also be measured at direct, indirect, and induced levels by means of estimated input-output multipliers.



**Budget**

<b><i>Tampa Hillsborough Expressway Authority</i></b>	
<i>TWO: US 301 Economic Study and Analysis</i>	
<b>Budget Categories</b>	
Faculty Salaries & Benefits	\$95,201.96
Graduate Research Assistant	9,200.40
Administrative Staff Salaries & Benefits	\$3,234.00
<b>Total Salaries and Benefits</b>	<b>\$107,636.36</b>
Input Output Datasets	\$6,000.00
Domestic Travel	\$0.00
<b>Total Direct Costs</b>	<b>\$113,636.36</b>
Indirect Costs @ 10%	\$11,363.64
<b>TOTAL COSTS</b>	<b>\$125,000.00</b>

## Task Work Order: Annual Economic Studies and Analyses

**Vendor:** Center for Urban Transportation Research

The objective of this task work order (TWO) is to estimate the economic impacts and benefits of the Selmon Expressway System and its Six Year Work Plan. Under this TWO, CUTR will assess the economic contribution of THEA to the local community by evaluating the residential, business, and developmental impacts to the Tampa Bay economy.

CUTR will estimate the overall contribution of THEA activities to the economic development of the region. Under this TWO, CUTR will also analyze and report on the economic impact of Six Year Work Plan capital infrastructure investments. CUTR will seek to determine the mobility and accessibility benefits associated with the Lee Roy Selmon Expressway system as they relate to the households and businesses of Hillsborough County. The study will update the estimates of the previous economic analysis report to include the most recent information on economic activity and land-use data for the Tampa Bay region. In addition, this study will expand the analysis to include: (1) a detailed assessment of changes in business patterns (number of establishments, employment, and gross sales) and (2) assessment of accessibility gains to households from THEA patronage.

### Schedule

	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	June
Task 1 - Project Management											
Task 2 - Contribution to Mobility & Accessibility											
Task 3 - Contribution to Urban Development											
Task 4 - Contribution through Capital Infrastructure Investment											
Task 5 - Contribution to Business Activity											
Task 6 - Final Report & Presentation											
Deliverable: Staff Presentation of Preliminary Findings											
Deliverable: Draft Report											
Deliverable: Final Report											
Deliverable: Board Presentation											

### Budget

<b>Tampa Hillsborough Expressway Authority</b>	
<i>TWO: Annual Economic Studies and Analysis</i>	
<b>Budget Categories</b>	
Faculty Salaries & Benefits	\$89,382.24
Graduate Research Assistant	10,960.52
Administrative Staff Salaries & Benefits	\$3,293.60
<b>Total Salaries and Benefits</b>	<b>\$103,636.36</b>
Business and Household Datasets	\$10,000.00
Domestic Travel	\$0.00
<b>Total Direct Costs</b>	<b>\$113,636.36</b>
Indirect Costs @ 10%	\$11,363.64
<b>TOTAL COSTS</b>	<b>\$125,000.00</b>

**CONTRACT RENEWAL  
and  
EXPIRATION REPORT  
( > \$30,000)**

Report month: July, 2023

<b>Project Manager</b>	<b>Firm</b>	<b>Description of Services</b>	<b>Contract Effective Date</b>	<b>Contract Expiration Date</b>	<b>Term of Contract (Years)</b>	<b>Bid / Renew / End</b>
Greg Slater	Ballard Partners	Government Relations and Lobbyist Services	1/1/2021	1/1/2024	3-yr, 2 Optional 1-yr Renewals	Renew (1st one-year renewal ~ 1/1/24 - 1/1/25)
Greg Slater	Corcoran Partners	Government Relations and Lobbyist Services	1/1/2021	1/1/2024	3-yr, 2 Optional 1-yr Renewals	Renew (1st one-year renewal ~ 1/1/24 - 1/1/25)